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The History of the Grid

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Abstract. With the widespread availability of high-speed networks, it becomes feasible to outsource computing to remote providers and to federate resources from many locations. Such observations motivated the development, from the mid-1990s onwards, of a range of innovative Grid technologies, applications, and infrastructures. We review the history, current status, and future prospects for Grid computing.

Keywords: Grid, Globus, distributed computing, scientific computing, cloud computing

23 Introduction

24 In the 1990s, inspired by the availability of high-speed wide area
25 networks and challenged by the computational requirements of new
26 applications, researchers began to imagine a computing infrastructure
27 that would “provide access to computing on demand” [78] and permit
28 “flexible, secure, coordinated resource sharing among dynamic
29 collections of individuals, institutions, and resources” [81].

30 This vision was referred to as the Grid [151], by analogy to the
31 electric power grid, which provides access to power on demand,
32 achieves economies of scale by aggregation of supply, and depends on
33 large-scale federation of many suppliers and consumers for its effective
34 operation. The analogy is imperfect, but many people found it inspiring.

35 Some 15 years later, the Grid more or less exists. We have large-
36 scale commercial providers of computing and storage services, such as

37 Amazon Web Services and Microsoft Azure. Federated identity services
38 operate, after a fashion at least. International networks spanning
39 hundreds of institutions are used to analyze high energy physics data
40 [82] and to distribute climate simulation data [34]. Not all these
41 developments have occurred in ways anticipated by the Grid pioneers,
42 and certainly much remains to be done; but it is appropriate to document
43 and celebrate this success while also reviewing lessons learned and
44 suggesting directions for future work. We undertake this task in this
45 article, seeking to take stock of what has been achieved as a result of the
46 Grid research agenda and what aspects of that agenda remain important
47 going forward.

48 **1. A little prehistory**

49 With the emergence of the Internet, computing can, in principle, be
50 performed anywhere on the planet, and we can access and make use of
51 any information resource anywhere and at any time.

52 This is by no means a new idea. In 1961, before any effective
53 network existed, McCarthy’s experience with the Multics timesharing
54 system led him to hypothesize that “[t]he computing utility could
55 become the basis for a new and important industry” [119]. In 1966,
56 Parkhill produced a prescient book-length analysis [133] of the
57 challenges and opportunities; and in 1969, when UCLA turned on the
58 first node of the ARPANET, Kleinrock claimed that “as [computer
59 networks] grow up and become more sophisticated, we will probably see
60 the spread of ‘computer utilities’ which, like present electric and
61 telephone utilities, will service individual homes and offices across the
62 country” [106].

63 Subsequently, we saw the emergence of computer service bureaus
64 and other remote computing approaches, as well as increasingly
65 powerful systems such as FTP and Gopher for accessing remote
66 information. There were also early attempts at leveraging networked
67 computers for computations, such as Condor [112] and Utopia [176]—
68 both still heavily used today, the latter in the form of Platform
69 Computing’s Load Sharing Facility [175]. However, it was the
70 emergence of the Web in the 1990s (arguably spurred by the wide
71 availability of PCs with decent graphics and storage) that opened
72 people’s eyes to the potential for remote computing. A variety of
73 projects sought to leverage the Web for computing: Charlotte [26],

74 ParaWeb [38], Popcorn [43], and SuperWeb [9], to name a few.
75 However, none were adopted widely.

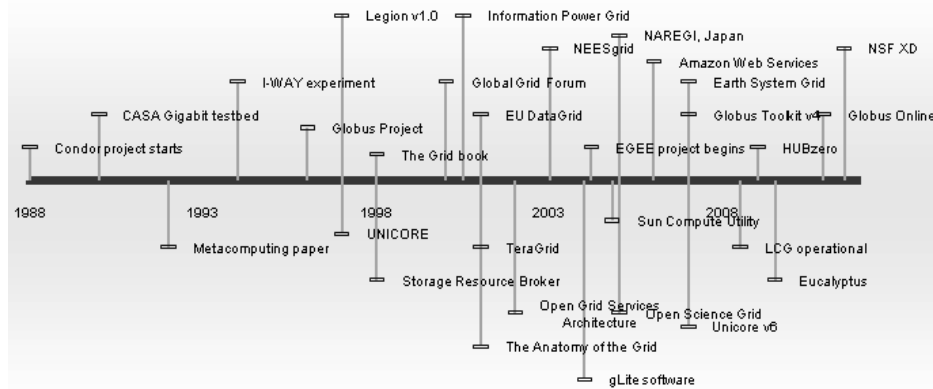
76 The next major impetus for progress was the establishment of high-
77 speed networks such as the US gigabit testbeds. These networks made it
78 feasible to integrate resources at multiple sites, an approach termed
79 “metacomputing” by Catlett and Smarr [45]. Application experiments
80 [122] demonstrated that by assembling unique resources such as vector
81 and parallel supercomputers, new classes of computing resources could
82 be created that were unique in their abilities and customized to the
83 unique requirements of the application at hand [114]. For example, the
84 use of different resource types to execute coupled climate and ocean
85 modeling was demonstrated [120].

86 Support for developing these types of coupled applications was
87 limited, consisting of network-enabled versions of message-passing tools
88 used for parallel programming [154]. Because these networks were
89 operated in isolation for research purposes only, issues of security and
90 policy enforcement, while considered, were not of primary concern. The
91 promise of these early application experiments led to interest in creating
92 a more structured development and execution platform for distributed
93 applications that could benefit from the dynamic aggregations of diverse
94 resource types. The I-WAY experiment in 1994 [57], which engaged
95 some 50 application groups in demonstrating innovative applications
96 over national research networks, spurred the development of the I-Soft
97 [74] infrastructure, a precursor to both the Globus Toolkit and the
98 National Technology Grid [151]. The book *The Grid: Blueprint for a*
99 *New Computing Infrastructure* [77] also had a catalyzing effect.

100 Meanwhile, scientific communities were starting to look seriously at
101 Grid computing as a solution to resource federation problems. For
102 example, high energy physicists designing the Large Hadron Collider
103 (LHC) realized that they needed to federate computing systems at
104 hundreds of sites if they were to analyze the many petabytes of data to
105 be produced by LHC experiments. Thus they launched the EU DataGrid
106 project in Europe [42] and the Particle Physics Data Grid (ppdg.net) and
107 Grid Physics Network [24] projects in the US, two efforts that ultimately
108 led to the creation of the Open Science Grid in the US, EGEE and then
109 EGI in Europe, and the international LHC Computing Grid (LCG) [109].
110 Figure 1 shows a representative sample of these significant events in
111 Grid development.

112 Much early work in Grid focused on the potential for a new class of
113 infrastructure that the Grid represented. However, the computing world
114 today looks significantly different now from what it did at the start of the

115 “Grid era” in ways that transcend simply bigger, faster, and better. Grid
 116 computing started at a time when application portability remained a
 117 major challenge: many processor architectures competed for dominance,
 118 the Unix wars were still raging, and virtualization had not yet emerged
 119 as a commodity technology. CORBA was in its ascendancy, and Web
 120 technology was restricted to basic HTML with blink tags, HTTP, and
 121 CGI scripts. Today, we have fewer operating systems to support and,
 122 with the triumph of x86, fewer hardware platforms. High-quality
 123 virtualization support is widely available. The number of
 124 implementation languages and hosting environments has grown, but
 125 powerful client-side application platforms exist, and there is increasing
 126 consolidation around RESTful architectural principles [66] at the
 127 expense of more complex Web Services interfaces. Such advances have
 128 considerable implications for how today’s Grid will evolve.



129
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Figure 1: Abbreviated Grid timeline, showing 30 representative events during the period 1988–2011

131 **2. Terminology**

132 Any discussion of the Grid is complicated by the great diversity of
 133 problems and systems to which the term “Grid” has been applied. We
 134 find references to computational Grid, data Grid, knowledge Grid,
 135 discovery Grid, desktop Grid, cluster Grid, enterprise Grid, global Grid,
 136 and many others. All such systems seek to integrate multiple resources
 137 into more powerful aggregated services, but they differ greatly in many
 138 dimensions.

139 One of us defined a three-point checklist for identifying a Grid,
 140 which we characterized as a system that does the following [71]:

- 141 1. “[C]oordinates resources that are not subject to centralized
142 control ... (A Grid integrates and coordinates resources and users
143 that live within different control domains—for example, the
144 user’s desktop vs. central computing; different administrative
145 units of the same company; or different companies; and
146 addresses the issues of security, policy, payment, membership,
147 and so forth that arise in these settings. Otherwise, we are dealing
148 with a local management system.)
- 149 2. ... using standard, open, general-purpose protocols and
150 interfaces ... (A Grid is built from multi-purpose protocols and
151 interfaces that address such fundamental issues as authentication,
152 authorization, resource discovery, and resource access. ... [I]t is
153 important that these protocols and interfaces be *standard* and
154 *open*. Otherwise, we are dealing with an application-specific
155 system.)
- 156 3. ... to deliver nontrivial qualities of service. (A Grid allows its
157 constituent resources to be used in a coordinated fashion to
158 deliver various qualities of service, relating for example to
159 response time, throughput, availability, and security, and/or co-
160 allocation of multiple resource types to meet complex user
161 demands, so that the utility of the combined system is
162 significantly greater than that of the sum of its parts.)”

163 We still think that this checklist is useful, but we admit that no current
164 system fulfills all three criteria. The most ambitious Grid deployments,
165 such as the LHC Computing Grid, Open Science Grid, and TeraGrid,
166 certainly integrate many resources without any single central point of
167 control and make heavy use of open protocols, but they provide only
168 limited assurances with respect to quality of service. The most
169 impressive Grid-like systems in terms of qualities of service—systems
170 like Amazon Web Services—coordinate many resources but do not span
171 administrative domains. So perhaps our definition is too stringent.

172 In the rest of this section, we discuss briefly some of the
173 infrastructures to which the term Grid has been applied.

174 The term **computational Grid** is often used to indicate a distributed
175 resource management infrastructure that focuses on coordinated access
176 to remote computing resources [76]. The resources that are integrated by
177 such infrastructures are typically dedicated computational platforms,
178 either high-end supercomputers or general-purpose clusters. Examples
179 include the US TeraGrid and Open Science Grid and, in Europe, the UK
180 National Grid Service, German D-Grid, INFN Grid, and NorduGrid.

181 Grid functions, which are primarily about resource aggregation and
182 coordinated computation management, often have been confused with
183 local resource managers [86], such as the Portable Batch System (PBS),
184 Load Sharing Facility (LSF) [175], and Grid Engine [87], whose
185 function is limited to scheduling jobs to local computational nodes in a
186 manner that is consistent with local policy. Complicating the picture is
187 the issue that many local resource managers also incorporate
188 mechanisms for distributed resource management, although these
189 functions tend to be limited to scheduling across resources within an
190 enterprise [86].

191 The emergence of infrastructure-as-a-service (IaaS) providers [121]
192 such as Amazon EC2 and Microsoft Azure are sometimes assumed to
193 solve the basic needs of computational Grid infrastructure. But these
194 solutions are really alternatives to local resource management systems;
195 the issues of cross-domain resource coordination that are at the core of
196 the Grid agenda remain. Indeed, the cloud community is starting to
197 discuss the need for “intercloud protocols” and other concepts familiar
198 within Grids, and cloud vendors are starting to explore the hierarchical
199 scheduling approaches (“glide-ins”) that have long been used effectively
200 in Grid platforms.

201 **Desktop Grids** are concerned with mapping collections of loosely
202 coupled computational tasks to nondedicated resources, typically an
203 individual’s desktop machine. The motivation behind these
204 infrastructures is that unused desktop cycles represented potentially
205 enormous quantities (ultimately, petaflops) of computing. Two distinct
206 usage models have emerged for such systems, which David Anderson, a
207 pioneer in this space, terms (somewhat confusingly, given our desktop
208 Grid heading) *volunteer* and *grid* systems, respectively. (Desktop grids
209 have also been referred to as *distributed* [108] and *peer-to-peer* [124]
210 computing.) In the former case, volunteers contribute resources (often
211 home computers) to advance research on problems that often have broad
212 societal importance [17], such as drug discovery, climate modeling, and
213 analyzing radio telescope data for evidence of signals (SETI@home
214 [16]). Volunteer computing systems must be able to deal with computers
215 that are often unreliable and poorly connected. Furthermore, because
216 volunteer computers cannot be trusted, applications must be resilient to
217 incorrect answers. Nevertheless, such systems—many of which build on
218 the BOINC [15] platform—often deliver large quantities of computing.
219 XtremWeb [65] is another infrastructure created for such computing.

220 The second class of desktop Grids deployments occurs within more
221 controlled environments, such as universities, enterprises, and individual

222 research projects, in which participants form part of a single
223 organization (in which case, we are arguably not dealing with a Grid but,
224 rather, a local resource manager) or virtual organization. In these
225 settings, Condor [112] has long been a dominant technology.

226 Some authors have characterized federated data management
227 services as forming a **data Grid** [46, 141]. This terminology is
228 somewhat unfortunate in that it can suggest that data management
229 requires a distinct Grid infrastructure, which is not the case. In reality,
230 data often needs to be analyzed as well as managed, in which case data
231 management services must be combined with computing, for example to
232 construct data analysis pipelines [83]. With this caveat, we note that
233 various systems have been developed that are designed primarily to
234 enable the federation and management of (often large) data sets: for
235 example, the LIGO Data Grid [5], used to distribute data from the Laser
236 Interferometer Gravitational Wave Observatory (LIGO) [28] to
237 collaboration sites in Europe and the US; the Earth System Grid [34],
238 used to distribute climate data to researchers worldwide; and the
239 Biomedical Informatics Research Network (BIRN) [95].

240 Peer-to-peer file sharing systems such as BitTorrent [51] have also
241 created large-scale infrastructures for reliable data sharing. While
242 responsible for significant fractions of Internet traffic, their design points
243 with respect to security and policy enforcement (specifically, the lack of
244 either) are significantly different from those associated with Grid
245 applications and infrastructure.

246 The term **service Grid** is sometimes used to denote infrastructures
247 that federate collections of application-specific Web Services [37], each
248 of which encapsulates some data source or computational function.
249 Examples include virtual observatories in astronomy [156], the myGrid
250 [152] tools for federating biological data, the caGrid infrastructure in
251 cancer research [131], and the Cardio Vascular Research Grid (CVRG)
252 [1]. These systems combine commodity Web Services and (in some
253 cases) Grid security federation technologies to enable secure sharing
254 across institutional boundaries [70].

255 **3. Grid lifecycle**

256 To understand how Grids have been created and operationed, let us
257 consider the power grid analogy introduced in Section 1 and examine the
258 correspondence between the power grid and the computational Grids that
259 we study here. We observe that while the electric infrastructures are

260 public utilities, customer/provider relationships are well defined. We
261 also observe that co-generation issues aside, the infrastructure by which
262 power utilities share resources (power) is governed by carefully crafted
263 business relationships between power companies.

264 In many respects, the way in which Grid infrastructure has been
265 built, deployed, and operated mirror these structures. Grid infrastructure
266 has not formed spontaneously but rather is the result of a deliberate
267 sequence of coordinated steps and (painfully) negotiated resource-
268 sharing agreements. These steps have tended to be driven by dedicated
269 operational teams. This model has been followed in virtually all major
270 Grid deployments, including Open Science Grid, TeraGrid, the NASA
271 Information Power Grid, various other national Grids, and LCG. More
272 organic formulation of Grid infrastructure has been limited by the
273 complexities of the policy issues, the difficulty in dynamically
274 negotiating service level agreements, and, until recently, the lack of a
275 charging model.

276 Looking across a number of operational Grid deployments, we
277 identify the following common steps in the lifecycle of creating,
278 deploying, and operating a Grid infrastructure:

279 **1. Provisioning resources/services to be made available.**

280 Resource owners allocate, or *provision*, existing or newly
281 acquired computing or storage systems for access as part of a
282 federated Grid infrastructure. This work may involve setting up
283 dedicated submission queues to a batch-scheduled resource,
284 creating Grid user accounts, and/or altering resource usage
285 policy. In research settings, the resources accessible for the Grid
286 are often not purchased explicitly for that purpose, and Grid
287 usage must be balanced against local community needs. The
288 emergence of for-profit IaaS providers offers the potential for
289 more hands-off provisioning of resources and has greatly
290 streamlined this process.

291 **2. Publishing those resources** by making them accessible via

292 standardized, interoperable network interfaces (protocols). In
293 many production Grids, the Globus Toolkit components such as
294 GRAM and GridFTP provided these publication mechanisms by
295 supplying standardized network interfaces by which provisioned
296 resources can be used in wide area, multisite settings. Other
297 widely used publication interfaces include Unicore [143, 153]
298 and the Basic Execution Services (BES) [75] defined within the
299 Open Grid Forum.

- 300 **3. Assembling the resources into an operational Grid.** The initial
301 vision for the Grids was dynamic assembly of interoperable
302 resources. The most successful production Grids, however, have
303 involved the careful integration of resources into a common
304 framework, not only of software, but also of configuration,
305 operational procedures, and policies. As part of this collection,
306 operational teams define and operate Grid-wide services for
307 functions such as operation, service discovery, and scheduling.
308 Furthermore, production Grids have typically required
309 substantial software stacks, which necessitated complex software
310 packaging, integration, and distribution mechanisms. An
311 unfortunate consequence of this part of the Grid lifecycle was
312 that while these Grids achieved operability between
313 independently owned and operated resources, interoperability
314 between production Grid deployments was limited. Viewed from
315 this perspective, production Grids have many characteristics in
316 common with IaaS providers.
- 317 **4. Consuming those resources through a variety of applications.**
318 User applications typically invoke services provided by Grid
319 resource providers to launch application programs to run on
320 computers within the Grid; to carry out other activities such as
321 resource discovery and data access; or to invoke software for
322 which a service interface is provided. User interactions with the
323 Grid may involve the use of thick or thin clients and are often
324 facilitated by client libraries that encapsulate Grid service
325 operations (e.g., COG Kit [165]).

326 **4. Applications**

327 Work on applications has been motivated by the availability of
328 infrastructure and software and has, in turn, driven the development of
329 that infrastructure and software. We review here some important classes
330 of Grid applications (see also [52]).

331 Interest in Grid computing has often been motivated by applications
332 that invoke many independent or loosely coupled computations. Such
333 applications arise, for example, when searching for a suitable design,
334 characterizing uncertainty, understanding a parameter space [7],
335 analyzing large quantities of data, or engaging in numerical optimization
336 [20, 162]. Scheduling such loosely coupled compute jobs onto Grid
337 resources has proven highly successful in many settings. Such

338 applications are malleable to the changing shape of the underlying
339 resources and can often be structured to have limited data movement
340 requirements. They are the mainstay of Grid environments operated by
341 the high energy and nuclear physics community, including the Open
342 Science Grid and the LCG. High-throughput [113] or many-task [139]
343 computations require large amounts of computing, which Grid
344 infrastructures can often provide at modest cost. Such applications have
345 in turn motivated the development of specialized schedulers and job
346 managers (e.g., Condor [112], Condor-G [84]) and new programming
347 models and tools variously referred to as parallel scripting [172] and
348 workflow [56, 157].

349 Tightly coupled applications are less commonly executed across
350 multiple Grid-connected systems; more commonly, Grid systems are
351 used to dispatch such applications to a single remote computer for
352 execution. However, several projects have sought to harness multiple
353 high-end computer systems for such applications. Adaptations such as
354 clever problem decompositions or approximation methods at various
355 points in a simulation may be used to reduce communication
356 requirements. An early experiment in this area was SF-Express, a
357 “synthetic forces” discrete event simulation application that coupled
358 large compute clusters at multiple sites to simulate collections of more
359 than 100,000 entities [39]. A number of other such applications have
360 been developed [13, 116, 123], including impressive large-scale fluid
361 dynamics and other computational physics simulations [33, 58, 116].
362 However, the fundamental conflict between resource providers and
363 consumers for anything but best effort service means that such
364 experiments have involved mostly one-off demonstrations. While
365 resource reservation methods [55, 73] and associated co-allocation
366 algorithms [54, 115] have been explored, these coordination models
367 have not seen wide adoption because of the cost and complexity of
368 reserving expensive and generally oversubscribed resources.

369 Other important Grid applications have involved the remote
370 operation of, and/or analysis of data from, scientific instrumentation [99,
371 100, 135, 167] or other devices [111]. A related set of applications has
372 focused on the distribution and sharing of large amounts of digital
373 content—for example, digital media [94], gravitational wave astronomy
374 data [47], and medical images [14, 62]. Biomedical applications have
375 emerged as a major driver of Grid computing, because of their need to
376 federate data from many sources and to perform large-scale computing
377 on that data [61, 117, 149]. Opportunities appear particularly large in so-
378 called translational research [145].

379 A different class of Grid applications focused on the incorporation of
380 multimedia data such as sound and video to create rich, distributed
381 collaboration environments. For example, Access Grid [50] uses a
382 variety of Grid protocols to create virtual collaboration spaces including
383 immersive audio and video. The social informatics data Grid (SIDgrid)
384 [35] built on Access Grid to create distributed data repositories that
385 include not only numerical, text, and image data but also video and
386 audio data, in order to support social and behavioral research that relies
387 on rich, multimodal behavioral information.

388 **5. Grid architecture, protocols, and software**

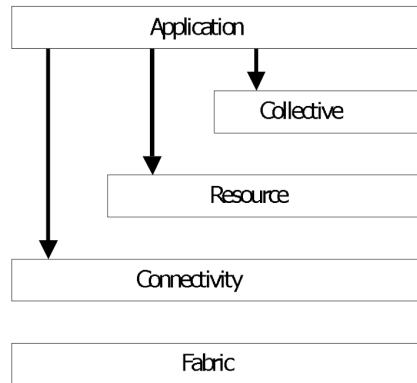
389 The complexities inherent in integrating distributed resources of
390 different types and located within distinct administrative domains led to
391 a great deal of attention to issues of architecture and remote access
392 protocols and to the development of software designed variously to mask
393 and/or enable management of various heterogeneities.

394 Figure 2 shows a commonly used depiction of Grid architecture,
395 from 1999 [81]. In brief, the Fabric comprises the resources to which
396 remote access is desired, while Connectivity protocols (invariably
397 Internet Protocol based) permit secure remote access. Resource layer
398 protocols enable remote access to, and management of, specific classes
399 of resources; here we see modeling of, for example, computing and
400 storage resources. Collective services and associated protocols provide
401 integrated (often virtual organization-specific: see Section 7) views of
402 many resources.

403 *5.1. Grid middleware*

404 With the transition from small-scale, experimental gigabit wide-area
405 networks to more persistent national and international high-speed
406 backbones, the need for less ad hoc methods for coordinating and
407 managing multiresource applications became pressing. Issues that
408 needed to be addressed included allocating and initiating cross-site
409 computations on a range of different computing platforms, managing
410 executables, providing access to program outputs, communicating
411 between program components, monitoring and controlling ongoing
412 computations, and providing cross-site authentication and authorization.
413 These requirements resulted in the development and evaluation of a
414 range of different infrastructure solutions. Strategies investigated

415 included distributed-memory approaches, leveraging of ancient Web
416 server technology, distributed object systems, remote procedure call
417 systems, and network services architectures. We highlight a few of the
418 more prominent solutions below.
419



420
421 Figure 2: Simple view of Grid architecture: see text for details

420
421

422 When Grid work started, no good methods existed for publishing and
423 accessing services. Distributed Computing Environment (DCE) [6] and
424 Common Object Request Broker Architecture (CORBA) [130] were
425 available but were oriented toward more tightly coupled and controlled
426 enterprise environments. While some attempts were made to adapt these
427 technologies to Grid environments, such as the Common Component
428 Architecture [21], the high level of coordination generally required to
429 deploy and operate these infrastructures limited their use.

430 The emergence of loosely coupled service-oriented architectures was
431 of great interest to the Grid community. Initial focus was on SOAP-
432 based Web Services. This effort comprised two aspects. One was the use
433 of the tooling and encodings that SOAP provided. There were also rich,
434 layered sets of additional standards and components that layered on top
435 of these basic interfaces for security, various transports, and so forth.
436 The second aspect of this effort was the more explicit adoption of so-
437 called service-oriented architectures as an underlying architectural
438 foundation. Grid projects such as Globus were early adopters of these
439 approaches. Tools were immature. Additional layering caused
440 performance issues. Some infrastructures such as Condor never adopted
441 these technologies. The Globus Toolkit followed a hybrid approach with
442 “legacy” interfaces (e.g., GRAM) supported alongside newer SOAP
443 interfaces.

444 Legion [92] was an early Grid infrastructure system. Its system
445 model was a consistent object-oriented framework. It used public keys

446 for authentication and provided a distributed file system abstraction and
447 an object-oriented process invocation framework. The Legion system is
448 no longer in use.

449 An alternative approach was taken by Unicore [143, 153], which was
450 developed by a consortium of university and industry partners. The
451 central idea behind Unicore is to provide a uniform job submission
452 interface across a wide range of different underlying job submission and
453 batch management systems. Unicore is architected around a modular
454 service-oriented architecture and is still in active development, being
455 used, for example, in the large-scale European Grid infrastructure
456 projects DEISA [88] and PRACE [23].

457 Perhaps the best-known and most widely deployed Grid middleware
458 infrastructure is the Globus Toolkit. Globus is architected around an
459 Internet-style hourglass architecture and consists of an orthogonal
460 collection of critical services and associated interfaces. Key components
461 include the use of X.509 proxy certificates for authentication and access
462 control, a layered monitoring architecture (MDS), a HTTP-based job
463 submission protocol (GRAM), and a high-performance data
464 management service based on FTP (GridFTP). Globus has served as the
465 foundation of most Grid infrastructures deployed outside Europe and
466 also plays a significant role in European infrastructure deployments,
467 including ARC [59], gLite [110], and DEISA [74], although those
468 systems certainly also include substantial other components. In addition,
469 Globus serves as the foundation of other Grid infrastructure toolkits,
470 such as the National Institutes of Health caGrid infrastructure [131] that
471 underpins the cancer Biomedical Informatics Grid (caBIG).

472 Many task computations frequently use a two-level scheduling
473 approach, in which a Grid-based resource management protocol such as
474 GRAM is used to deploy, or *glide in* [147], higher-level application
475 environments, such as Condor scheduling services [32, 158]. This
476 approach allows Grid infrastructure to act in much the same way as
477 current cloud-based IaaS providers.

478 *5.2. Data management middleware*

479 Management of computing resources has tended to be a core component
480 of all Grid middleware. However, the inevitable increase in the amount
481 of data generated driven by ever more detailed and powerful simulation
482 models and scientific instruments led to the creation of Grid services for
483 managing multiterabyte datasets consisting of hundreds of thousands or
484 millions of files. At one extreme, we saw large-scale physical

485 simulations that could generate multigigabyte data files that captured the
486 simulation state at a given point in time, while at the other extreme we
487 saw applications such as those in high energy physics that would
488 generate millions of smaller files. (With a few notable exceptions, such
489 as the SkyServer work done by Szalay and Gray as part of the National
490 Virtual Observatory [13], most Grid data management systems dealt
491 with data almost exclusively at the level of files, a tendency critiqued by
492 Nieto-Santisteban et al. [127].)

493 Many different data management solutions have been developed
494 over the years for Grid infrastructure. We consider three representative
495 points in the solution space. At the most granular end of the spectrum is
496 GridFTP, a standardized extension of the FTP protocol [11], that
497 provides a robust, secure, high-performance file transfer solution that
498 performs extremely well with large files over high-performance
499 networks. One important feature is its support for third-party transfer,
500 enabling a hosted application to orchestrate data movement between two
501 storage endpoints. GridFTP has seen extensive use as a core data mover
502 in many Grid deployments, with multiple implementations and many
503 servers in operation. Globus GridFTP [10] and other data management
504 services, such as its Replica Location Service [48], have been integrated
505 to produce a range of application-specific data management solutions,
506 such as those used by the LIGO Data Grid [5], Earth System Grid [34],
507 and QCDgrid [136]. The more recent Globus Online system builds on
508 Globus components to provide higher-level, user-facing, hosted research
509 data management functions [12, 68].

510 Higher levels of data abstraction were provided by more generic data
511 access services such as the OGSA Data Access and Integration Service
512 developed at EPCC at the University of Edinburgh [22]. Rather than
513 limiting data operations to opaque file containers, OGSA-DAI enables
514 access to structured data, including structured files, XML
515 representations, and databases. DAI achieves this by providing standard
516 Grid-based read and write interfaces coupled with highly extensible data
517 transformation workflows called *activities* that enable federation of
518 diverse data sources. A distributed query processor enables distributed,
519 Grid-based data sources to be queried as a single virtual data repository.

520 At the highest level of abstraction are complete data management
521 solutions that tend to focus on data federation and discovery. For
522 example, the Storage Resource Broker [13][30] and the follow-on
523 Integrated Rule-Oriented Data System [140] facilitate the complete data
524 management lifecycle: data discovery via consolidated metadata

525 catalogs, policy enforcement, and movement and management, including
526 replication for performance and reliability as well as data retrieval.

527 *5.3. Grid application software*

528 One common approach to supporting the creation of Grid applications
529 was the creation of versions of common parallel programming tools,
530 such as MPI, that operated seamlessly in a distributed, multiresource
531 Grid execution environment [60]. An example of such a tool is MPICH-
532 G [103] (now MPIg), a Globus-enabled version of the popular MPICH
533 programming library. MPICH-G uses job coordination features of
534 GRAM submissions to create and configure MPI communicators over
535 multiple co-allocated resources and configures underlying
536 communication methods for efficient point-to-point and collective
537 communications. MPICH-G has been used to run a number of large-
538 scale distributed computations.

539 Another common approach to providing Grid-based programming
540 environments is to embed Grid operations for resource management,
541 communication, and data access into popular programming
542 environments. Examples include pyGlobus [96] and the Java COG Kit
543 [165], both of which provide object-based abstractions of underlying
544 Grid abstractions provided by the Globus toolkit. A slightly different
545 approach was taken in the Grid Application Toolkit (GAT) [146] and its
546 successor, the Simple API for Grid Applications (SAGA) [97], both of
547 which seek to simplify Grid programming in a variety of programming
548 languages by providing a higher-level interface to basic Grid operations.

549 What have been variously termed portals [159], gateways [173], and
550 HUBs emerged as another important class of Grid application enablers.
551 Examples include the UCLA Grid portal, GridPort [159], Hotpage [160],
552 the Open Grid Computing Environment [8], myGrid [91], and nanoHUB
553 [107]. Focusing on enabling broad community access to advanced
554 computational capabilities, these systems have variously provided access
555 to computers, applications, data, scientific instruments, and other
556 capabilities. Remote job submission and management are a central
557 function of these systems. Many special-purpose portals have been
558 created for this use and have seen (and continue to see) widespread use
559 in centers that operate capability resources.

560 5.4. *Security technologies*

561 In the early days of Grid computing, security was viewed as a major
562 roadblock to the deployment and operation of Grid infrastructure.
563 (Recall that in the early 1990s, plaintext passwords were still widely
564 used for authentication to remote sites.) Such concerns spurred a
565 vigorous and productive R&D program that has produced a robust
566 security infrastructure for Grid systems. This R&D program has both
567 borrowed from and contributed to the security technologies that
568 underpin today's Internet. One measure of its success is that in practice,
569 most major Grid deployments have used open Internet connections
570 rather than private networks or virtual private networks (VPNs), as many
571 feared would be required in the early days of the Grid.

572 One early area of R&D focus concerned the methods to be used for
573 mutual authentication of users and resources and for subsequent
574 authorization of resources access. In the early 1990s, Kerberos [126] was
575 advocated (and used) by some as a basis for Grid infrastructures [31].
576 However, concerns about its need for interinstitutional agreements led to
577 adoption of public key technology instead [40]. The need for Grid
578 computations to delegate authority [85] to third parties, as when a user
579 launches a computation that then accesses resources on the user's behalf,
580 led to the design of the widely adopted Grid Security Infrastructure [80]
581 and its extended X.509 proxy certificates [163, 169]. These concepts and
582 technologies still underpin today's Grid, but they have been refined
583 greatly over time.

584 In the first Grid systems, authorization was handled by GridMap
585 files (a simple form of access control list) associated with resources.
586 While simple, this approach made basic tasks such as adding a new user
587 to a collaboration a challenge, requiring updates to GridMap files at
588 many locations. The Virtual Organization Management Service (VOMS)
589 [64] has been widely adopted as a partial solution to this problem. (The
590 Community Authorization Service [134] was another early system.) The
591 Akenti system [161] pioneered attribute-based authorization methods
592 that, in more modern forms, have been widely adopted [170].
593 Meanwhile, security technologies were integrated into commonly used
594 libraries for use in client applications Welch [171]

595 The need for users to manage their own X.509 credentials proved to
596 be a major obstacle to adoption and also a potential vulnerability. One
597 partial solution was the development of the MyProxy online credential
598 repository [128]. The use of online Certification Authorities integrated
599 with campus authorization infrastructures (e.g., via Shib [63]) means that

600 few Grid users manage their own credentials today [168]. Integration
601 with OpenID has also been undertaken [148].

602 *5.5. Portability concerns*

603 Application portability is perhaps the significant obstacle to effective
604 sharing of distributed computational resources. The increased adoption
605 of Linux as an operating system for scaleout computing platforms
606 resolved a number of the more significant portability issues. Careful use
607 of C and Fortran programming libraries along with the advent of Java
608 further addressed portability issues. However, variations in the
609 configuration of local system environments such as file systems and
610 local job management system continued (and, indeed, continue today) to
611 complicate the portability of jobs between Grid nodes.

612 The standardized job submission and management interfaces
613 provided by Grid infrastructures such as GRAM and DRMAA [142]
614 simplified the task of providing site independence and interoperability.
615 However, local configuration details, such as file system locations,
616 different versions of dynamically linked libraries, scheduler
617 idiosyncrasies, and storage system topologies, tended to restrict
618 scheduling flexibility. Within Grid deployments, several simple
619 mechanisms have proven useful, such as requiring participating resource
620 providers to set a minimal set of environment variables [44],
621 standardizing configurations of compute and storage nodes, and the use
622 of federated namespaces, such as global file systems.

623 At the application level, systems such as Condor helped ameliorate
624 these portability issues by trapping and redirecting environment-specific
625 operations, such as file creation, to a centralized server. Nevertheless, true
626 independence of computational tasks remains a difficult process, and we
627 see limited portability of programs between Grid platforms.

628 Recent advances in both the performance and the ubiquity of virtual
629 machine technology have significantly improved application portability,
630 while also providing security benefits [67]. However, differences in
631 hypervisor environments and Linux distributions mean that truly
632 portable scheduling of virtual machines across a Grid of cloud platforms
633 is still not a solved problem.

634 **6. Infrastructures**

635 The past decade has seen the creation of many Grid infrastructure
636 deployments. Some of the earliest large-scale deployments were
637 organized programmatically to support targeted user communities.
638 Perhaps the first was NASA’s Information Power Grid (IPG) [101],
639 designed to integrate the various supercomputer centers at NASA
640 laboratories into an integrated computing framework. Based primarily
641 on the Globus Toolkit, the IPG program was responsible for identifying
642 many of the critical operational issues of Grid infrastructure around
643 monitoring, user support, application development, and global research
644 management. Other examples include Grids to support high energy and
645 nuclear physics (e.g., LCG – see Figure 3, Open Science Grid), climate
646 research (e.g., Earth System Grid [34]), earthquake engineering research
647 [105], and gravitational wave astronomy [28]. The Dutch-distributed
648 ASCI supercomputer [25] and the French Grid5000 system [36] have
649 both enabled a broad range of innovative computer science research. (In
650 the US, FutureGrid [166] seeks to fill a similar role.)
651



652
653 Figure 3: LHC Computing Grid sites as of June 2011 (from <http://gstat-prod.cern.ch>)

654
655 Many of these efforts have been coordinated and financed as
656 national-scale efforts to support the scientific research community within
657 a country. Examples of such deployments include ChinaGrid [98], the
658 UK’s National Grid Service (ngs.ac.uk), the Broadband-enabled Science
659 and Technology Grid (BeSTgrid) in New Zealand (bestgrid.org) [102],
660 Australia, ThaiGrid in Thailand (thaigrid.or.th) [164], German D-Grid
661 (dgrid.de) [89], INFNgrid (italiangrid.org), DutchGrid (dutchgrid.nl) and
662 Distributed ASCI Supercomputer (DAS) in the Netherlands, NorduGrid
663 (nordugrid.org) in the Nordic countries [59], Garuda Grid in India [138],
664 NAREGI in Japan [118], and the Open Science Grid in the US [137].

665 Building on national Grid infrastructures, a number of international Grid
666 deployments were developed, such as the European Union DataGrid [42]
667 and its follow-ons, EGEE and the European Grid Infrastructure (EGI:
668 egi.eu). Several of these Grids, such as the Open Science Grid and
669 NorduGrid, use the Virtual Organization concept [81] (see next section)
670 as a central organizing principle.

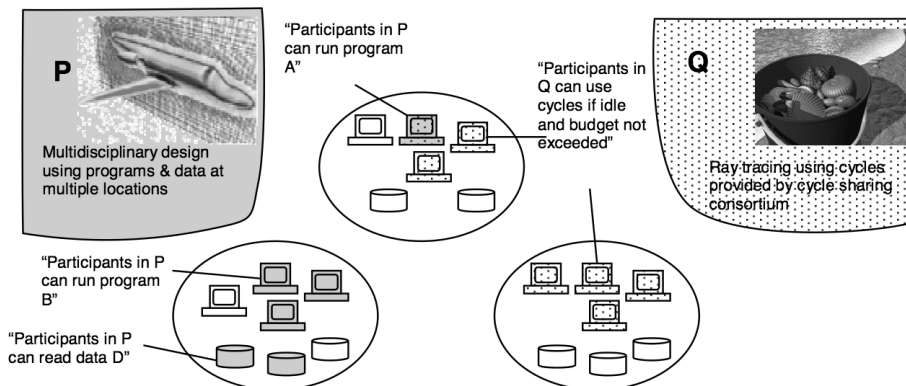
671 **7. Services for Virtual Organizations**

672 One of the most important features of Grid infrastructures, applications,
673 and technologies has been an emphasis on resource sharing within a
674 *virtual organization*: a set of individuals and/or institutions united by
675 some common interest, and working within a virtual infrastructure
676 characterized by rules that define “clearly and carefully just what is
677 shared, who is allowed to share, and the conditions under which sharing
678 occurs” [81]. This term was introduced to Grid computing in a 1999
679 article [81], although it previously had been used in the organizational
680 theory literature to indicate purely human organizations, such as inter-
681 company distributed teams [125, 132].

682 The virtual organization as an organizing principle emphasizes the
683 use of Grid technologies to enable resource federation rather than just
684 on-demand supply. Particularly within the world of science, resource-
685 sharing relationships are fundamental to progress, whether concerned
686 with data (e.g., observational and simulation data within the climate
687 community [34], genome and clinical data within biomedicine),
688 computers (e.g., the international LCG used to analyze data from the
689 Large Hadron Collider), or scientific instrumentation. Such sharing
690 relationships may be long-lived (e.g., the LHC is a multidecade
691 experiment) or short-lived (e.g., a handful of researchers collaborate on a
692 paper, or on a multisite clinical trial); see Figure 4.

693 The virtual organization (VO) places challenging demands on
694 computing technologies. A set of individuals, who perhaps have no prior
695 trust relationships, need to be able to establish trust relationships,
696 describe and access shared resources, and define and enforce policies
697 concerning who can access what resources and under what conditions.
698 They may also want to establish VO-specific collective services (see
699 Section 5) for use by VO participants, such as group management
700 services; directory services for discovering and determining the status of
701 VO resources and services [53]; metascheduling services for mapping
702 computational tasks to computers; data replication services to keep data

703 synchronized across different collaborating sites; and federated query
 704 services. In effect, they need to instantiate at least some fraction of the
 705 services that define a physical organization, and to manage and control
 706 access to those services much as a physical organization would do.



707
 708 Figure 4: An actual organization can participate in one or more VOs by sharing some or all of its resources.
 709 We show three actual organizations (the ovals) and two VOs: P, which links participants in an aerospace
 710 design consortium, and Q, which links colleagues who have agreed to share spare computing cycles, for
 711 example to run ray tracing computations. The organization on the left participates in P, the one to the right
 712 participates in Q, and the third is a member of both P and Q. The policies governing access to resources
 713 (summarized in "quotes") vary according to the organizations, resources, and VOs involved. (From [81].)

714 In principle, the instantiation of a VO could and should be a
 715 lightweight operation, and VOs would be created, modified, and
 716 destroyed frequently. In practice, VO management tasks remain fairly
 717 heavyweight, because many relevant activities are performed manually
 718 rather than automatically. Nevertheless, technologies such as the Virtual
 719 Organization Management Service (VOMS) [64] and Grouper [3], as
 720 well as authorization callouts incorporated into Grid infrastructure
 721 services such as GRAM and GridFTP, are gradually reducing the cost of
 722 managing distributed VO infrastructures.

723 8. Adventures with standards

724 Recognizing the success of the Internet standards in federating networks
 725 and the fact that Grids were about resource sharing and federation, the
 726 Grid community realized the need for standardization early on. Thus in
 727 1999, Ian Foster and Bill Johnston convened the first meeting, at NASA
 728 Ames Research Center, of what eventually became the Grid Forum (and
 729 later the Global Grid Forum and then the Open Grid Forum (OGF), as a
 730 result of mergers with other organizations). Charlie Catlett served as the
 731 first chair of these organizations.

732 Success in the standards space can be measured by two independent
733 metrics: the extent to which an appropriate, representative, and
734 significant subset of the community agree on the technical content; and,
735 given technical content, the extent to which there is appreciable (and
736 interoperable) implementation and deployment of those standards.

737 Work in OGF and elsewhere (IETF, OASIS) led to successful
738 standards along both these dimensions, notably the proxy certificate
739 profile [163] that underpins the Grid Security Infrastructure [80] and the
740 GridFTP extensions [11] to the File Transfer Protocol—both of which
741 are widely used, primarily in Grid infrastructures targeted to science and
742 research. Other efforts that have enabled substantial interoperation
743 include the Storage Resource Manager specification [93] and the policy
744 specifications that underpin the International Grid Trust Federation
745 (www.igtf.net). The Grid Laboratory for a Uniform Environment
746 (GLUE) specification [18] has facilitated the federation of task execution
747 systems, for example within the high energy physics community.

748 Other standardization efforts were less successful in terms of wide-
749 scale adoption and use. A substantial effort involving multiple industry
750 and academic participants produced first the Open Grid Services
751 Infrastructure (OGSI) [79] and then the Web Services Resource
752 Framework (WSRF) [72]. The intention was to capture, in terms of a
753 small set of Web Services operations, interaction patterns encountered
754 frequently in Grid deployments, such as publication and discovery of
755 resource properties, and management of resource lifetimes. These
756 specifications were implemented by several groups, including Globus 4
757 [69], Unicore [116], and software vendors, and used in substantial
758 applications. However, inadequate support within Web Services
759 integrated development environments, industry politics, and some level
760 of disappointment with Web Services have hindered widespread
761 adoption. In retrospect, these specifications were too ambitious,
762 requiring buy-in from too many people for success. We expect these
763 specifications to disappear within the next few years.

764 Many other Grid standardization efforts have been undertaken at
765 higher levels in the software stack. A major impetus for such efforts
766 appears often to have been encouragement from European funding
767 agencies, perhaps on the grounds that this is a good way to influence the
768 computing industry in a way that meets European interests. However,
769 these efforts have not necessarily had the desired effect. Researchers
770 have spent much time developing specifications not because of a need to
771 interoperate (surely the only compelling reason for standardization) but
772 because their research contract required them to do so. As a result, many

773 recent OGF specifications address esoteric issues and have not seen
774 significant adoption.

775 One area in which the jury remains out is execution service
776 specifications. The importance of resource management systems in
777 many areas of computing has led to frequent calls for standardization.
778 For example, Platform Computing launched in 2000 its New
779 Productivity Initiative to develop a standard API for distributed resource
780 management. In 2002, this effort merged with similar efforts in OGF.
781 One outcome was the DRMAA specification [115]; more recent efforts
782 have produced the Job Submission Description Language (JSDL) [19]
783 and Basic Execution Service (BES) [75] specifications. These
784 specifications fulfill useful functions; however, while deployed in a
785 number of infrastructures, for example in European Union-funded
786 projects, they have yet to make a significant impact. Meanwhile,
787 attention in industry has shifted to the world of cloud computing, where
788 standards are also needed—but seem unlikely for the moment, given the
789 commercial forces at work. It is unclear where these efforts will lead.

790 Perhaps a fundamental issue affecting the differential adoption of
791 different Grid standards is that while people often want to share data (the
792 focus of Internet protocols and GridFTP, for example), they less
793 frequently want to share raw computing resources. With the increased
794 uptake of software as a service, the distinction between data and
795 computing is blurring, further diminishing the role of execution
796 interfaces.

797 **9. Commercial activities**

798 The late 1990s saw widespread enthusiasm for Grid computing in
799 industry. Many vendors saw a need for a Grid product. Because few had
800 on-demand computing or resource federation capabilities to offer, many
801 cluster computing products became Grid products overnight. (One
802 vendor's humble blade server became a Grid server; 10 years later it was
803 to become a cloud server.) We review a few of these commercial
804 offerings here.

805 One early focus of commercial interest was the desktop Grid.
806 Entropia [49] and United Devices were two of several companies that
807 launched products in this space. Their goal initially was to monetize
808 access to volunteer computers, but they found few customers because of
809 concerns with security, payback, and limited data bandwidth. Both saw
810 more success in enterprise deployments where there was more control

811 over desktop resources; some industries with particularly large
812 computing needs, such as the financial services industry, became heavy
813 users of desktop Grid products. Today, this market has mostly
814 disappeared, perhaps because the majority of enterprise computing
815 capacity is no longer sitting on employee desktops.

816 Another set of companies targeted a similar market segment but
817 using what would have been called, prior to the emergence of Grid,
818 resource management systems. Platform with its Load Sharing Facility
819 and Sun with its Grid Engine both sought to deliver what they called
820 “cluster Grid” or “enterprise Grid” solutions. Oracle gave the Grid name
821 to a parallel computing product, labeling their next-generation database
822 system Oracle 10G. The “G” in this case indicated that this system was
823 designed to run on multiprocessors. This restricted view of Grid
824 computing has become widespread in some industries, leading one
825 analyst to suggest that “if you own it, it’s a grid; if you don’t, it’s a
826 cloud.” Contrast this view with that presented in Section 2.

827 Several startup companies, ultimately unsuccessful, sought to
828 establish computational markets to connect people requiring
829 computational capacity with sites with a momentary excess of such
830 capacity. (This same concept has also generated much interest in
831 academia [41, 43, 155, 174].) These people saw, correctly, that without
832 the ability to pay for computational resources, the positive returns to
833 scale required for large-scale adoption of Grid technology could not be
834 achieved. However, they have so far been proven incorrect in their
835 assumption that a monetized Grid would feature many suppliers and thus
836 require market-based mechanisms to determine the value of computing
837 resources. Instead, today’s cloud features a small number of suppliers
838 who deliver computing resources at fixed per unit costs. (However,
839 Amazon has recently introduced a “spot market” for unused cycles.)

840 Few if any companies made a business out of Grid in the traditional
841 sense. Univa Corporation was initially founded to support the Globus
842 Toolkit; its product line has evolved to focus on open source resource
843 management stacks based on Grid Engine. Avaki ultimately failed to
844 create a business around distributed data products (Data Grid). IBM
845 created a product offering around Grid infrastructure, leveraging both
846 the Globus Toolkit and their significant investment in SOAP-based Web
847 Services. They had some success but did not create a huge business.

848 We attribute the lackluster record of commercial Grid (outside some
849 narrow business segments such as financial services), relative to its
850 widespread adoption in science, to two factors. First, while resource
851 sharing is fundamental to much of science, it is less frequently important

852 in industry. (One exception to this statement is large, especially
853 multinational, companies—and they were indeed often early adopters.)
854 Second, when commercial Grid started, there were no large suppliers of
855 on-demand computational services—no power plants, in effect. This gap
856 was filled by the emergence of commercial infrastructure as a service
857 (“cloud”) providers, as we discuss next.

858 **10. Cloud computing**

859 The emergence of cloud computing around 2006 is a fascinating story of
860 marketing, business model, and technological innovation. A cynic could
861 observe, with some degree of truth, that many articles from the 1990s
862 and early 2000s on Grid computing could be—and often were—
863 republished by replacing every occurrence of “Grid” with “cloud.” But
864 this is more a comment on the fashion- and hype-driven nature of
865 technology journalism (and, we fear, much academic research in
866 computer science) than on cloud itself. In practice, cloud is about the
867 effective realization of the economies of scale to which early Grid work
868 aspired but did not achieve because of inadequate supply and demand.
869 The success of cloud is due to profound transformations in these and
870 other aspects of the computing ecosystem.

871 Cloud is driven, first and foremost, by a transformation in demand. It
872 is no accident that the first successful infrastructure-as-a-service
873 business emerged from an ecommerce provider. As Amazon CTO
874 Werner Vogels tells the story, Amazon realized, after its first dramatic
875 expansion, that it was building out literally hundreds of similar work-
876 unit computing systems to support the different services that contributed
877 to Amazon’s online ecommerce platform. Each such system needed to
878 be able to scale rapidly its capacity to queue requests, store data, and
879 acquire computers for data processing. Refactoring across the different
880 services produced Amazon’s Simple Queue Service, Simple Storage
881 Service, and Elastic Computing Cloud, as well as other subsequent
882 offerings, collectively known as Amazon Web Services. Those services
883 have in turn been successful in the marketplace because many other
884 ecommerce businesses need similar capabilities, whether to host simple
885 ecommerce sites or to provide more sophisticated services such as video
886 on demand.

887 Cloud is also enabled by a transformation in transmission. While the
888 US and Europe still lag behind broadband leaders such as South Korea
889 and Japan, the number of households with megabits per second or faster

890 connections is large and growing. One consequence is increased demand
891 for data-intensive services such as Netflix’s video on demand and
892 Animoto’s video rendering—both hosted on Amazon Web Services.
893 Another is that businesses feel increasingly able to outsource business
894 processes such as email, customer relationship management, and
895 accounting to software-as-a-service (SaaS) vendors.

896 Finally, cloud is enabled by a transformation in supply. Both IaaS
897 vendors and companies offering consumer-facing services (e.g., search:
898 Google, auctions: eBay, social networking: Facebook, Twitter) require
899 enormous quantities of computing and storage. Leveraging advances in
900 commodity computer technologies, these and other companies have
901 learned how to meet those needs cost effectively within enormous data
902 centers themselves [29] or, alternatively, have outsourced this aspect of
903 their business to IaaS vendors. The commoditization of virtualization
904 [27, 144] has facilitated this transformation, making it far easier than
905 before to allocate computing resources on demand, with a precisely
906 defined software stack installed.

907 As this brief discussion suggests, much of the innovation in cloud
908 has occurred in areas orthogonal to the topics on which Grid computing
909 focused—in particular, in the area of massive scale out on the supply
910 side. The area where the greatest overlap of concerns occurs is within the
911 enterprise, where indeed what used to be “enterprise Grids” are now
912 named “private clouds,” with the principal difference being the use of
913 virtualization to facilitate dynamic resource provisioning.

914 Access to IaaS is typically provided via different interfaces from
915 those used in Grid, including SOAP-based Web Services interfaces as
916 well as those following the REST architectural design approach. As yet,
917 no standard IaaS interface exists. However, Amazon’s significant market
918 share has resulted in the EC2 REST interfaces becoming almost a de
919 facto standard. Tools such as Eucalyptus [129], Nimbus [104], and
920 OpenNebula [150] provide access to computing resources via the EC2
921 interface model.

922

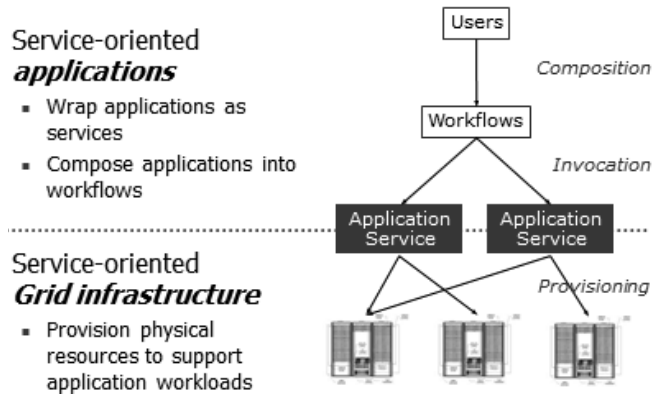


Figure 5: Use of Grid technologies for SaaS and IaaS. (From a 2004 slide by the authors.)

923
924

925 The emergence of cloud, and in particular IaaS, creates a significant
926 opportunity for Grid applications and environments. During the
927 transition of Grid middleware into a service-oriented architecture, a great
928 deal of discussion centered on how execution management services such
929 as GRAM could be generalized to service deployment services. Figure 5
930 (from 2004) shows a perspective of Grid middleware that reflects this
931 structure. IaaS is a means of implementing a service-oriented
932 deployment service, and as such is consistent with the Grid paradigm.

933 11. Summary and future work

934 Technology pundit George Gilder remarked in 2000 [90] that “when the
935 network is as fast as the computer’s internal links, the machine
936 disintegrates across the net into a set of special purpose appliances.” It is
937 this disintegration that underpins the Grid (and, more recently, the cloud)
938 vision of on-demand, elastic access to computer power. High-speed
939 networks also allow for the aggregation of resources from many
940 distributed locations, often within the contexts of virtual organizations;
941 this aggregation has proved to be equally or even more important for
942 many users. Whether outsourcing or aggregating, technologies are
943 needed to overcome the barriers of resource, protocol, and policy
944 heterogeneity that are inevitable in any distributed system. Grid
945 technologies have been developed to answer this need.

946 More than 15 years of Grid research, development, deployment, and
947 application have produced many successes. Large-scale operational Grid
948 deployments have delivered billions of node hours and petabytes of data
949 to research in fields as diverse as particle physics, biomedicine, climate
950 change, astronomy, and neuroscience. Many computer science

951 researchers became engaged in challenging real-world problems, in ways
952 that have surely benefited the field. Investment in continued creation of
953 Grid infrastructure continues, for example the National Science
954 Foundation's CIF21 [2], with a focus on sustainability, virtual
955 organizations, and broadening access and sharing of data. From the
956 perspective of a scientist, it is hard to argue with the impact of the Grid.

957 While Grid-enabled applications have been limited mostly to
958 research, the services developed to support those applications have seen
959 extensive use. Protocols, software, and services for security, data
960 movement and management, job submission and management, system
961 monitoring, and other purposes have been used extensively both
962 individually and within higher-level tools and solutions. Many of these
963 services can now be found in one form or another in today's large-scale
964 cloud services.

965 Grid computing has declined in popularity as a search term on
966 Google since its peak around 2005. However, the needs that Grid
967 computing was designed to address—on-demand computing, resource
968 federation, virtual organizations—continue to grow in importance,
969 pursued by many, albeit increasingly often under other names. In these
970 concluding remarks, we discuss briefly a few recent developments that
971 we find interesting.

972 Many years of experience with increasingly ambitious Grid
973 deployments show that it is now feasible for research communities to
974 establish sophisticated resource federation, on-demand computing, and
975 collaboration infrastructures. However, obstacles do remain. One
976 obstacle is the relatively high cost associated with instantiating and
977 operating the services that underpin such infrastructures; a consequence
978 of these costs is that it is mostly big science projects that make use of
979 them. One promising solution to this problem, we believe, is to make
980 enabling services available as hosted software as a service (SaaS) rather
981 than as applications that must be downloaded, installed, and operated by
982 the consumer. Globus Online [68] is an early example of the SaaS
983 approach to VO services, addressing user profile management and data
984 movement in its first instantiation. HUBzero [4] is another example,
985 focused on access to scientific application software. A more
986 comprehensive set of SaaS services could address areas such as group
987 management, computation, research data management.

988 A more subtle obstacle to large-scale resource federation is that
989 people are often unmotivated to share resources with others. The
990 emergence of commercial IaaS providers is one solution to this obstacle:
991 if computing power can be obtained for a modest fee, the imperative to

992 pool computing power across institutional boundaries is reduced. Yet the
993 need for remote access to other resources, in particular data, remains.
994 Enabling greater sharing will require progress in policy, incentives, and
995 perhaps also technology—for example, to track usage of data produced
996 by others, so that data providers can be rewarded, via fame or fortune
997 depending on context.

998 A third obstacle to more extensive use of Grid technologies relates to
999 usability and scope. A Grid is still, for many, a complex service that
1000 must be invoked using special interfaces and methods and that addresses
1001 only a subset of their information technology needs. To accelerate
1002 discovery on a far larger scale, we need to address many more of the
1003 time-consuming tasks that dominate researcher time, and do so in a way
1004 that integrates naturally with the research environment. For example,
1005 research data management functions have become, with new
1006 instrumentation, increasingly time consuming. Why not move
1007 responsibility for these functions from the user to the Grid? If we can
1008 then integrate those functions with the user's native environment as
1009 naturally as DropBox integrates file sharing, we will reach many more
1010 users. With infrastructure as a service finally available on a large scale, it
1011 may well be time to move to the next stage in the Grid vision, and seek
1012 to automate other yet more challenging tasks.

1013 **Acknowledgments**

1014 We have reported here on just a few highlights of more than 20 years of
1015 research, development, deployment, and application work that has
1016 involved many thousands of people worldwide. Inevitably we have
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